## CITY OF SAN JOSÉ, CALIFORNIA



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## SAN JOSÉ ELECTIONS COMMISSION MAY 23, 2007 5:30 P.M.

## 200 E. SANTA CLARA STREET SAN JOSÉ, CA 95113

City Hall Wing - Room W242

#### **ORDER OF BUSINESS**

- I CALL TO ORDER
- II REPORT OF THE CHAIR
- III HEARING ON COMPLAINT
- IV DISCUSSION ITEMS
  - A. Subcommittee Report and discussion regarding the Request for Qualifications for Audit and Legal Consultants to assist the San Jose Elections Commission
  - B. Summary of proposals by the Sunshine Reform Task Force relative to public meetings by quasi-judicial bodies. (Clerk/Attorney)
  - C. Continued discussion regarding City Council Referrals to the Elections Commission and Preliminary Discussion regarding the development of a work program to address the referrals. (Clerk/Attorney)
  - D. Discussion of Request for Qualifications for an Investigator (Clerk/Attorney)
- V PUBLIC COMMENT
- VI ADJOURNMENT

# CITY OF SAN JOSE REQUEST FOR QUALIFICATIONS (RFQ) ELECTIONS AUDIT CONSULTANT – SAN JOSE ELECTIONS COMMISSION

The City of San Jose is seeking to contract with a person or organization with a background in and experience with ethics, elections or political law to serve as an Elections Audit Consultant (Audit Consultant) to the City of San Jose Elections Commission (Elections Commission or Commission) in coordination with the City Attorney's Office and the Office of the City Clerk.

#### **GOAL**

The City's goal is to obtain a complete, thorough and expeditious audit of and report on:

 Contributions received and expenditures made by (a) candidates who received at least 10% of the votes cast; (b) candidate-controlled committees for candidates who received at least 10% of the votes cast; and (c) independent committees during the elections for Mayor and Councilmember in San Jose for the following elections:

March 2002 Mayor, Districts 1, 3, 5, 7, 9

November 2002 District 7

March 2004 Districts 2, 4, 6, 8, 10

November 2004 District 10 June 2005 District 7 September 2005 District 7

June 2006 Mayor, Districts 1, 3, 5, 7, 9

November 2006 Mayor, Districts 3, 6

March 2007 Districts 4, 6 June 2007 District 4

2. Complaints filed concerning the elections in March 2002 through June 2007 with (a) the San Jose City Clerk alleging violations of the City's ordinance that regulates municipal campaigns and officeholder contributions (San Jose Municipal Code Chapter 12.06); and (b) City Clerks in other, similar jurisdictions in California alleging violations of laws that regulate municipal campaigns and officeholder contributions.

The audit and report should identify, for example, (1) patterns or trends showing increases or decreases in amounts of contributions received, candidate expenditures and independent expenditures; (2) patterns or trends with regard to the type of candidate expenditures, the sources of independent expenditures (such as types of businesses, organizations or individuals) and the timing of expenditures made during the election cycles; (3) patterns or trends showing increases or decreases in complaints filed with City Clerks; and (4) patterns or trends with regard to the type of complaints filed with City Clerks, the sources of the complaints and the subjects of the complaints.

Specifically, the Audit Consultant must review, for the elections described above:

- 1. Reports filed by candidates with the Secretary of State and/or Fair Political Practices Commission on contributions;
- 2. Reports filed by candidates with the San Jose City Clerk on contributions;
- 3. Reports filed by candidates with the Secretary of State and/or Fair Political Practices Commission on expenditures;
- 4. Reports filed by candidates with the San Jose City Clerk on expenditures;
- 5. Reports filed by candidate-controlled committees with the Secretary of State and/or Fair Political Practices Commission on contributions;
- 6. Reports filed by candidate-controlled committees with the San Jose City Clerk on contributions;
- 7. Reports filed by candidate-controlled committees with the Secretary of State and/or Fair Political Practices Commission on expenditures;
- 8. Reports filed by candidate-controlled committees with the San Jose City Clerk on expenditures;
- 9. Reports filed by independent committees with the San Jose City Clerk on expenditures;
- 10. Complaints filed with the San Jose City Clerk alleging violations of the City's ordinance that regulates municipal campaigns and officeholder contributions (San Jose Municipal Code Chapter 12.06); and
- 11. Complaints filed with City Clerks in other, similar jurisdictions in California alleging violations of laws that regulate municipal campaigns and officeholder contributions.

Many, but not all, filers have filed their reports with the San Jose City Clerk on-line since June 2006. The San Jose City Clerk will work closely with the Audit Consultant to identify and produce the necessary reports.

The Elections Commission plans to hire an Elections Legal Consultant who will receive the audit and report of the Audit Consultant to assist in evaluating whether, and if so, how, the San Jose Municipal Code should be amended.

The audit must be conducted within the highest ethical standards and the written report must include an accurate compilation of the data obtained through the audit. The Audit

Consultant must be neutral and impartial and must not have or appear to have any reason for any bias or favoritism towards the Mayor, any Councilmember or any candidate for Mayor or Council in any way.

The Elections Commission will select the Audit Consultant who will be hired by Agreement. The Agreement with the Audit Consultant will be subject to termination at the pleasure of the Elections Commission. The Agreement will have to be terminated if any circumstances arise which, in the judgment of the Commission, would compromise the appearance of neutrality.

#### GENERAL BACKGROUND INFORMATION

The San Jose Elections Commission is established by ordinance of the City Council to monitor compliance with all City of San Jose campaign and ethics ordinances contained in Title 12 of the San Jose Municipal Code. Title 12 includes the following ordinances:

Chapter 12.02	General Provisions
Chapter 12.04	San Jose Elections Commission
Chapter 12.06	Municipal Campaign and Officeholder Contributions
Chapter 12.08	Prohibition of Gifts
Chapter 12.10	Revolving Door Restrictions
Chapter 12.12	San Jose Municipal Lobbying
Chapter 12.14	Concurrent Employment of City Council Members or
	City or Agency Employees
Chapter 12.15	Prospective Employment
Chapter 12.16.	Disclosure of Fundraising Solicitations

The Elections Commission also investigates complaints alleging violations of the City's Campaign Contribution Ordinance contained in Chapter 12.06 of the San Jose Municipal Code. Additionally, the Commission can make recommendations to the City Council with regard to campaign and ethics regulations and policies.

The Elections Commission has five members who are appointed by no less than two-thirds vote of the City Council. Generally, members of the Commission serve up to two four-year terms for a maximum of eight years. However, in early 2007, two Commissioners resigned and the term of the Commission's Chair, Tom Mertens, was set to expire on March 1, 2007. Thus, because of the Commission's considerable workload and Chair Mertens's experience on the Commission and in the subjects of publicly financed elections and campaign contribution issues, the City Council agreed on February 7, 2007, to extend Chair Tom Mertens's term for up to one additional year, to March 1, 2008, to enable the Commission to complete its work.

The City Attorney's Office provides legal advice to the Commission related to noncomplaint matters or general interpretations of the Municipal Code or relevant state or federal law.

#### **INFORMATION REQUESTED**

## A. Statement of Qualification Requirements

The Statement of Qualifications submitted in response to this RFQ must be no more than **10 pages** (excluding attachments and appendices) using a typeface font of no less than **12 pitch**. The Statement must address each of the questions and requests for information below. The attachment of an individual's or organization's resume in lieu of responding to one or more of the information requests set forth below will be deemed **non-responsive**.

Each Statement of Qualifications will be reviewed to determine if all required documentation and information has been included with the submittal and if the Proposer has met the qualifications.

If a Proposer fails to provide the required documentation and information, the Statement of Qualifications will be deemed non-responsive.

Proposers are requested to provide:

- A complete statement detailing the Proposer's educational, employment and professional background.
- Information regarding the Proposer's familiarity and experience with city, state and federal campaign, elections, conflicts of interest and ethics laws.
- Information regarding the Proposer's experience and skills in gathering and compiling data. If available, Proposers should submit samples of written reports which demonstrate the experience and skills required for the position of Audit Consultant.
- A Proposer should submit an overall written approach for delivering the services to the Elections Commission as requested by the Commission in this RFQ. Information on the ability of the Proposer to meet the timelines and deadlines in the Commission's Regulations and Procedures should also be submitted.
- Proposers must identify any potential conflicts of interest that the individual and/or organization might have in providing services to the Commission and the City.
- Proposers must disclose any current or past working or contractual relationships with current or former elected officials of the City of San Jose.

## B. <u>Reference Statement</u>

Proposers are required to provide a list of at least two (2) professional references including any firms, organizations or entities which have used or are familiar with Proposer's services in the past five years.

## C. <u>Description of Fees/Rates</u>

Proposers are required to provide a schedule of fees or rates on an hourly basis as well as an estimate of the amount of time required to provide the services requested in this RFQ. If the professionals conducting the audit and preparing the report have different fees or hourly rates, Proposers must provide an estimate of the amount of time each professional will require at that professional's hourly rate. Additionally, Proposers should also include information as to whether or not a retainer is required during the term of the Agreement and should specify the dollar amount of any such retainer.

#### CONDITIONS OF RESPONDING TO RFQ

#### A. Verification of Statements

The submission of statements and information within a proposal will be considered to constitute the Proposer's approval and consent for the Commission or the City to check, verify and certify all such information and statements. Additional information may be required by the Commission.

## B. Terms and Conditions

- The Elections Commission will not pay any costs incurred in the submission of a response. Each Proposer should be aware that the California Public Records Act (Gov. Code §§ 6250 et seq.) considers most documents provided to the Commission to be public records subject to public disclosure. The Commission is obligated to comply with the Act and cannot assure candidates that information provided to the Commission is confidential.
- 2. The Commission reserves the right to reject any items or groups of items submitted in response to this RFQ.
- 3. The Commission reserves the right to waive any minor informality or irregularity in any response.
- 4. The Commission reserves the right to negotiate any and all terms of an agreement with one or more Proposers, including scope of services and compensation, whether or not these terms are consistent with those prescribed in the RFQ.
- 5. The Commission, may, for any reason, decide not to award an Agreement as the result of this RFQ or decide to accept that Proposal which will, in the Elections Commission's opinion, be most advantageous to the

Commission.

6. It is the City's policy that the selected individual or organization must not discriminate, in any way, against any person on the basis of race, gender, color, age, religion, sexual orientation, actual or perceived gender identity, disability, ethnicity, or national origin, in connection with or related to the performance of City of San Jose contracts and agreements.

#### **SELECTION PROCESS AND EVALUATION CRITERIA**

#### A. Selection Process

Set forth below are the criteria that the Elections Commission will use to evaluate responses to this RFQ. The Commission or a subcommittee of the Commission will evaluate the Statements of Qualifications of the Proposers. The City reserves the right to interview prospective individuals or organizations prior to making its selection. The City also reserves the right to rely on information from sources other than the information provided by the Proposers.

The Commission's preference is to select one individual or organization. The City, however, may determine to engage a different individual or organization to provide these services from the pool of individuals or organizations established through this RFQ process. In order to be included in the pool, an individual or organization must receive a minimum score of **70 points.** 

Effective June 18, 2004, the City adopted Ordinance 27136, which established a Local and Small Business Preference Policy for the procurement of supplies, materials, equipment, general services and consulting services. In order for you or your firm to be eligible for local and/or small business preference, you must complete Attachment A1, Request for Contracting Preference for Local and Small Business. If you fail to complete this form, you or your firm will be denied consideration for local/small business preference. The requested information cannot be submitted after the deadline.

#### B. Evaluation Criteria

The City will evaluate responses to this RFQ based on the following factors:

- 1. Experience (65 points)
  - a. Quality and depth of experience(s) and expertise regarding familiarity and experience with city and state elections and the reports required to be filed with the Fair Political Practices Commission.

- b. Information regarding the Proposer's experience and skills in gathering and compiling data. If available, Proposers should submit samples of written reports which demonstrate the experience and skills required for the position of Audit Consultant.
- c. Proposer should submit an overall written approach for delivering the services to the Elections Commission as requested by the Commission in this RFQ.
- 2. Fee Structure (20 points).
- 3. Local or Small Business Enterprise (10 points).
  - a. Qualified Local Business Enterprise. (5 points)
  - b. Qualified Small Business Enterprise. (5 points)
- Responsiveness of Statement of Qualifications (5 points).

Overall organization and quality of Statement of Qualifications, including cohesiveness, conciseness, clarity of response and attention to detail.

#### PROPOSAL SUBMITTAL INFORMATION AND DEADLINE

Responses to the RFQ and Statements of Qualifications from Proposers must be submitted to:

San Jose Elections Commission c/o Lee Price, City Clerk City of San Jose 200 East Santa Clara Street San Jose, CA 95113

Attn: RFQ Review

One (1) signed original and 5 copies of the responses to the RFQ must be submitted in sealed envelopes to the above address and responses must be <u>received</u> no later than 5:00 p.m., July 13, 2007. Responses to the RFQ may be emailed to the City Clerk addressed to: <u>city.clerk@sanjoseca.gov</u>

Responses received after the indicated time will not be considered for award of the proposed contract.

#### ATTACHMENT A

# City of San Jose Request for Contracting Preference for Local and Small Businesses

Chapter 4.06 of the San Jose Municipal Code provides for a preference for Local and Small Businesses in the procurement of contracts for supplies, materials and equipment and for general and professional consulting services. The amount of the preference depends on whether the vendor qualifies as a Local Business Enterprise\* or Small Business Enterprise\*\* and whether price has been chosen as the determinative factor in the selection of the vendor.

In order to be a Local Business Enterprise (LBE) you must have a current San Jose Business Tax Certificate Number and have an office in Santa Clara County with at least one employee. If you qualify as an LBE you can also qualify as a Small Business Enterprise (SBE) if the total number of employees (*regardless of where they are located*) of your firm is 35 or fewer.

There are two ways in which the preference can be applied. In procurements where price is the determinative factor (*i.e. there are not a variety of other factors being considered in the selection process*) the preference is in the form of a credit applied to the **dollar value** of the bid or quote. For example, a non-local vendor submits a quote of \$200 per item and a LBE submits a quote of \$204 per item. The LBE receives a 2.5% credit on the quote, which equals approximately \$5 and thus the LBE will win the award because the quote is evaluated as if it had been submitted as \$199.

In procurements such as a RFP there are usually a variety of factors evaluated to determine which proposal best meets the City's needs. In procurements such as these where price is not the determinative factor, an LBE or SBE will be given an **additional** 5% to 10% **points** in the **scoring** of their proposal.

The following determ	ninations have been r	made with	respect to t	this procurement:
(for official use only)				
Type of	Bid	Requ	est for	□ Request for
Procurement		Quote		Proposal
Type of	Price is Determin	native	□ Price is	Not Determinative
Preference				
Amount of	LBE preference = 2.5% of LBE preference = 5% of		ence = 5% of	
Preference	Cost Points			
	SBE preference = 2	5% of	SBE prefe	rence = 5% of
	Cost		Points	
In order to be cons statement(s) under	idered for any prefer penalty of perjury.	erence yo	u must fill (	out the following
<b>Business Name</b>			·	
Business				
Address				

Telephone No.				
Type of Business	☐ Corporation	LLC		LLP
	General	Sole		Other
	Partnership	proprietors	ship	(explain)
	S ENTERPRISE (LBE as an LBE you must	,		ng information:
Current San Jose B Number	Business Tax Certific	cate		
Regional, Branch o	al Business Office or or Satellite Office wit e located in Santa Cl	h at		
In order to qualify as employees. This number or employees working Please state the number of the state of th	S ENTERPRISE (SB an SBE you must qu mber is for your entir ng in the office addres imber of employees	nalify as an e business s given abo	LBE and l NOT jus	
your Business has:				
above be given the formatter statement in the statement of the statement o	oing information I am following preferences all Business Enterprisely of perjury that the	( <i>please che</i> se	eck):	Local Business
Executed at: Date: Signature Print name				, California

## <u>ATTACHMENT B</u>

#### **INSURANCE**

AUDIT CONSULTANT, at AUDIT CONSULTANT's sole cost and expense, must procure and maintain for the duration of this AGREEMENT insurance against claims for injuries to persons or damages to property which may arise from, or in connection with, the performance of the services hereunder by AUDIT CONSULTANT, its agents, representatives, employees or subcontractors.

## A. Minimum Scope of Insurance

Coverage must be at least as broad as:

- 1. The coverage described in Insurance Services Office Commercial General Liability coverage ("occurrence") Form Number CG 0001; and
- 2. The coverage described in Insurance Services Office Form Number CA 0001 covering Automobile Liability, Code 1 "any auto", or Code 2 "owned autos" and Endorsement CA 0025. Coverage must also include Code 8 "hired autos" and Code 9 "nonowned autos"; and
- 3. Workers' Compensation insurance as required by the California Labor Code and Employers Liability insurance; and
- 4. Professional Liability Errors & Omissions.

#### B. Minimum Limits of Insurance

AUDIT CONSULTANT must maintain limits no less than:

- Commercial General Liability: \$1,000,000 combined single limit per occurrence for bodily injury, personal injury and property damage. If Commercial Liability Insurance or other form with a general aggregate limit is used, either the general aggregate limit will apply separately to this project/location or the general aggregate limit will be twice the required occurrence limit; and
- 2. Automobile Liability: \$1,000,000 combined single limit per accident for bodily injury and property damage; and
- 3. Workers' Compensation and Employers Liability: Workers' Compensation limits as required by the California Labor Code and Employers Liability limits of \$1,000,000 per accident; and

4. Professional Liability Errors & Omissions \$1,000,000 Aggregate Limit.

## C. <u>Deductibles and Self-Insured Retentions</u>

Any deductibles or self-insured retentions must be declared to, and approved by CITY's Risk Manager. At the option of CITY, either: the insurer must reduce or eliminate such deductibles or self-insured retentions as respects CITY, its officers, employees, agents and contractors; or AUDIT CONSULTANT must procure a bond guaranteeing payment of losses and related investigations, claim administration and defense expenses in an amount specified by the CITY's Risk Manager.

#### D. Other Insurance Provisions

The policies are to contain, or be endorsed to contain, the following provisions:

- 1. Commercial General Liability and Automobile Liability Coverages
  - a. Insured. The City of San Jose, its officers, employees, agents and contractors are to be covered as additional insureds as respects: Liability arising out of activities performed by or on behalf of, AUDIT CONSULTANT; products and completed operations of AUDIT CONSULTANT; premises owned, leased or used by AUDIT CONSULTANT; and automobiles owned, leased, hired or borrowed by AUDIT CONSULTANT. The coverage must not contain any special limitations on the scope of protection afforded to CITY, its officers, employees, agents and contractors.
  - b. Contribution Not Required. AUDIT CONSULTANT's insurance coverage shall be primary insurance as respects CITY, its officers, employees, agents and contractors. Any insurance or self-insurance maintained by CITY, its officers, employees, agents or contractors will be excess of AUDIT CONSULTANT's insurance and will not contribute with it.
  - c. Provisions Regarding the Insured's Duties After Accident or Loss. Any failure to comply with reporting provisions of the policies by AUDIT CONSULTANT will not affect coverage provided CITY, its officers, employees, agents, or contractors.
  - d. Coverage. Coverage must state that AUDIT CONSULTANT's insurance will apply separately to each insured against whom claim is made or suit is brought, except with respect to the limits of the insurer's liability.

## 2. All Coverages

Each insurance policy required by this AGREEMENT must be endorsed to state that coverage will not be suspended, voided, cancelled, or reduced in limits except after thirty (30) days' prior written notice has been given to CITY's Risk Manager.

## E. Acceptability of Insurers

Insurance is to be placed with insurers acceptable to CITY's Risk Manager.

## F. <u>Verification of Coverage</u>

AUDIT CONSULTANT must furnish CITY with certificates of insurance and with original endorsements affecting coverage required by this AGREEMENT. The certificates and endorsements for each insurance policy are to be signed by a person authorized by that insurer to bind coverage on its behalf.

Proof of insurance shall be mailed to the following address or any subsequent address as may be directed in writing by the Risk Manager:

CITY OF SAN JOSE
Department of Finance
Debt & Risk Management Division
200 East Santa Clara Street
San Jose, CA 95113

#### G. **Subcontractors**

AUDIT CONSULTANT must include all subcontractors as insureds under its policies or must obtain separate certificates and endorsements for each subcontractor.



## **Sunshine Reform Task Force**

## Phase 1 Recommendations

City of San José Sunshine Reform Task Force

## **Introduction / Overview**



## **Policy**

• Model Ordinance (beyond the Brown Act)

#### **Process**

• Sunshine Reform Task Force (Council Referrals, Reed Reforms and Sunshine Ordinances from other cities)

#### **Product**

- Comprehensive Ordinance (2 phases)
- Phase 1 (public meetings, closed session, public information)
- Pilot Program Phased Implementation

## **Public Meetings**

## Policy Body



- City Council, Redevelopment Agency Board, all committees of the City Council or Agency Board, whether permanent or temporary, decision-making or advisory.
- 2. All boards, commissions or other bodies established by City Charter or formal action by a policy body.
- 3. Committees of Council staff that represent a quorum of the City Council.
- Any body that exists primarily to exercise authority delegated to it; or receives
  City funds and has on its governing board a member of a policy body or
  designee with voting rights.
- 5. Any body that grants or advises a policy body or department head on grants where the aggregate amount of funds total more than \$200,000 in City or Agency funds per City fiscal year.
- Policy body does not include any committee or body that consists solely of City staff.

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## **Public Meetings (cont'd)**

## **Ancillary Body**

- Committees or other bodies created by and to serve as an advisor to a member of a policy body, the Mayor, a Councilmember, the Mayor's Chief of Staff, the Mayor's Budget and Policy Director, the City Manager, Attorney, Clerk, Auditor, the Independent Police Auditor, the Exec. Director of the SJ Redevelopment Agency or a Department Head.
- 2. Ancillary body does not include any committee or body that consists solely of City staff.

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## **Requirements for Policy Bodies and Ancillary Bodies**

	Policy Body	Ancillary Body
Agenda Posting	10 calendar days	4 calendar days
Staff Reports	10 calendar days	4 calendar days
Staff Reports – Expenditures of \$1M or More	14 calendar days	4 calendar days
Supplemental Staff Reports	5 calendar days	2 calendar days
Council Memos	4 calendar days	2 calendar days
Agenda Posting (Special Meeting)	4 calendar days	24 hours
Recording & Photography	City Council, Rules and Open Government Committee, Planning Commission and Elections Commission must video record meetings; all other Policy Bodies must audio record meetings.  Recordings to be kept for 2 years.	Audio record meetings or provide action minutes Recordings to be kept for 2 years.
Public Testimony	Up to 4 minutes may be extended to a representative of an organization to provide public testimony if: 1) two or more members are in attendance, and 2) one representative is willing to yield his or her time.	Brown Act
Minutes	Current practice for Council meetings extended to all Policy Bodies; minutes provided no later than 10 days after the meeting.	Action minutes or audio recording

City of San José Sunshine Reform Task Force

# **Public Meetings (cont'd)**



## Other Requirements

- A. Non-governmental bodies
  - A. Definition
  - B. Requirements
- B. Public Subsidies
  - A. \$1M or more, 30 day notice
  - B. Projected and After Action report
    - · Net fiscal impact
    - Net job impact
    - Housing impact
    - Neighborhood impacts
    - Source of funds

City of San José Sunshine Reform Task Force Slide 6

## **Closed Session**



## **Requirements for Agendas**

Description of items must follow the provisions of the Brown Act with other, additional information required.

## Add'l Requirements for Closed Session

- Audio record all closed sessions
- Recordings made available when the rationale for closing the session has ended.
- Disclosure of recordings is the default unless certified by the City Attorney

City of San José Sunshine Reform Task Force Slide 7

## Closed Session (cont'd)



## **Permitted Topics**

- Real estate negotiations with limitations + open session approval required
- 2. Discussions about **litigation** open session approval required
- 3. Discussions about **labor negotiations** early public process + open session approval required

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# **Closed Session (con't)**



## **Disclosing Closed Session**

Greater disclosures of closed session discussions must be made in open session along with a written summary of the disclosures.

## **Outstanding Issues**

- Process for appealing certification deferred
- Length of time recordings to be retained deferred

City of San José Sunshine Reform Task Force Slide 9

## **Public Information**



## **Section Pertains to:**

Requirements for:

- · Calendars of officials
- Public review files
- Lobbyists on behalf of the City
- Additional public outreach

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# **Phase II Recommendations**



## **Ordinance Provisions**

- Public Records
- Technology
- Enforcement
- Ethics and Conduct

City of San José Sunshine Reform Task Force

Sunshine Reform Task Force

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## **Task Force Work Plan**



osed Ordinance Catego	pries Draft Schedule
Public Meetings	Phase 1
Closed Session	May 2007
Public Information	
Public Records	
Technology	<u>Phase II</u> TBD
Enforcement	155
Ethics and Conduct	
	Public Meetings Closed Session Public Information Public Records Technology Enforcement

# **Next Steps**



- SRTF Final Approval of Phase I Report
   5/17/07
- 2. Rules and Open Government 5/30/07
- 3. Staff Recommendations
  - Preliminary Concerns
  - Conduct Outreach
  - Final Recommendations on Implementation
- 4. Pilot "Phase 1 Recommendations"

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